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PAGE 01 STATE 043150
ORIGIN EUR-12

INFO OCT-01 ISO-00 CIAE-00 PM-05 INR-10 L-03 ACDA-12
NSAE-00 PA-01 SS-15 SP-02 USIA-06 TRSE-00 /067 R

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-----085541 181822Z /70

R 172352Z FEB 78
FM SECSTATE WASHDC
TO USMISSION USNATO

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E.O. 11652: N/A

TAGS: MARR, NATO

SUBJECT: US NOMINATION FOR POST OF GENERAL MANAGER OF
THE CENTRAL EUROPE OPERATING AGENCY (CEOA)

REF: USNATO 00965, DTG 301454Z JAN 78

1. YOU SHOULD NOMINATE MR. JOHN NOLAN FOR THE POST
OF GENERAL MANAGER OF THE CENTRAL EUROPE OPERATING
AGENCY.

2. SINCE 1969 MR. NOLAN HAS SERVED ON THE STAFF OF
THE SECRETARY OF DEFENSE IN POSITIONS OF INCREASING
RESPONSIBILITY. HE CAME TO THE OFFICE OF THE SECRETARY
IN 1969 TO SERVE AS PROJECT OFFICER FOR THE DEPARTMENT
OF DEFENSE FOR ITS PARTICIPATION IN THE WORK OF A
CABINET TASK FORCE FORMED BY THE PRESIDENT OF THE
U.S. TO REVIEW AND MAKE RECOMMENDATIONS CONCERNING
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NATIONAL OIL POLICY. FOLLOWING COMPLETION OF THE
TASK FORCE REPORT IN EARLY 1970 HE BECAME DEPARTMENT
OF DEFENSE MEMBER OF THE WORKING GROUP OF THE NATIONAL
OIL POLICY COMMITTEE FORMED BY THE PRESIDENT AS A
RESULT OF TASK FORCE RECOMMENDATION. HE ALSO SERVED
AS ALTERNATE TO THE DEPARTMENT OF DEFENSE PRINCIPAL
ON THE COMMITTEE, AN ASSISTANT SECRETARY OF DEFENSE.

3. DURING THE PERIOD 1970 THRU 1973 MR. NOLAN SERVED AS A SENIOR ADVISOR TO THE STAFF OF THE SECRETARY OF DEFENSE AND TO THE OFFICE OF THE JOINT CHIEFS OF STAFF ON ALL MATTERS CONCERNING PETROLEUM POLICY AND LOGISTICS SUPPORT OF THE US ARMED FORCES WORLD-WIDE. AMONG HIS DUTIES WAS INCLUDED RESPONSIBILITY FOR DEVELOPING US POLICY CONCERNING THE MANAGEMENT AND OPERATION OF THE NATO PIPELINE SYSTEM IN CENTRAL EUROPE, AS WELL AS DEVELOPING POLICY FOR THE US PIPELINE SYSTEMS IN FRANCE AND TH FEDERAL REPUBLIC OF GERMANY. HE EXERCISED OVERSIGHT OF ALL ACTIVITIES INVOLVED IN MILITARY PETROLEUM LOGISTICS, INCLUDING PROCUREMENT, STORAGE, DISTRIBUTION, MILITARY PLANNING, OCEAN TRANSPORTATION AND INDUSTRY RELATIONSHIPS, AND REPRESENTED THE DEPARTMENT OF DEFENSE BEFORE THE CONGRESS AND ON SEVERAL AD HOC GROUPS SPONSORED BY THE WHITE HOUSE TO EXAMINE VARIOUS ASPECTS OF NATIONAL ENERGY POLICY INVOLVING INTERNATIONAL RELATIONSHIPS. DURING THIS PERIOD MR. NOLAN WAS ONE OF THE FIRST IN GOVERNMENT TO WARN OF THE COMING ENERGY CRISIS AND ADVOCATE PROGRAMS OF CONSERVATION, DEVELOPMENT OF ALTERNATE ENERGY RESOURCES AND INTERNATIONAL COORDINATION AND COOPERATION TO REDUCE DEPENDENCY ON INSECURE ENERGY RESOURCES AND MITIGATE THE IMPACT OF SUPPLY LIMITED OFFICIAL USE

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INTERRUPTIONS. IN 1970 HE FIRST ADVOCATED THE ESTABLISHMENT OF A NATIONAL STRATEGIC PETROLEUM RESERVE. IN 1971 HE MADE A MAJOR CONTRIBUTION TO THE RESTRUCTURING OF DEPARTMENT OF DEFENSE MANAGEMENT OF PETROLEUM, PLACING PRINCIPAL RESPONSIBILITY IN THE HANDS OF A SINGLE MILITARY ACTIVITY, THE DEFENSE FUEL SUPPLY CENTER. ALSO IN 1971 HE DEVELOPED A REVISED CONCEPT FOR MANAGEMENT OF PETROLEUM SUPPLY IN CENTRAL EUROPE IN TIME OF WAR, AND DESPITE STRONG OPPOSITION FROM SOME QUARTERS WAS ABLE TO CONVINCE THE SECRETARY OF DEFENSE THAT THE REVISED CONCEPT SHOULD BE ADOPTED. SHAPE EVENTUALLY ADOPTED THE CONCEPT IN 1975.

4. THE ARAB OIL EMBARGO OF 1973-74 LED TO AN EXPANSION OF DEPARTMENT OF DEFENSE INTEREST IN ENERGY MATTERS AND THE ESTABLISHMENT OF A DIRECTORATE FOR ENERGY. MR. NOLAN WAS APPOINTED DEPUTY DIRECTOR. IN HIS EXPANDED ROLE HIS INTERESTS EXTENDED BEYOND PETROLEUM MATTERS TO ENCOMPASS ALL ASPECTS OF MILITARY ENERGY USAGE AND THE DEVELOPMENT OF NATIONAL ENERGY POLICIES AFFECTING NATIONAL SECURITY AND THE MILITARY

FORCES. HE WAS RESPONSIBLE FOR DEVELOPING PLANS, POLICIES AND PROCEDURES GOVERNING THE MANAGEMENT OF ENERGY IN ALL ITS FORMS IN THE DEPARTMENT OF DEFENSE, THE LARGEST ENERGY CONSUMING ENTITY IN THE US, REPRESENTING ALMOST TWO PERCENT OF GROSS NATIONAL ENERGY CONSUMPTION AND AN ANNUAL EXPENDITURE OF 4 BILLION DOLLARS. HE PERSISTED IN HIS ADVOCACY OF A STRATEGIC PETROLEUM RESERVE WHICH WAS FINALLY REALIZED BY ENACTMENT OF LEGISLATION BY THE CONGRESS IN 1975. HE OPPOSED THE INITIAL RESERVE TARGET OF 500 MILLION BARRELS AS TOO SMALL TO ENABLE THE US TO DEAL ADEQUATELY WITH A SOVIET MILITARY INTERRUPTION OF PERSIAN GULF OIL SUPPLIES, AND URGED ADOPTION LIMITED OFFICIAL USE

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OF A BILLION BARREL RESERVE, A GOAL ADOPTED BY THE CARTER ADMINISTRATION IN 1977. DURING THIS PERIOD HE PRESSED STRONGLY FOR BROADENING OF NATIONAL ENERGY POLICY DEVELOPMENT TO RECOGNIZE MILITARY INTERDICTION OF OIL SUPPLIES AS THE GREATEST NEAR AND MID-TERM THREAT TO NATO ENERGY SUPPLY. HE CONTINUED HIS ROLE AS PRINCIPAL US POLICY OFFICER FOR NATO PETROLEUM LOGISTICS MATTERS.

5. BEFORE JOINING THE STAFF OF THE SECRETARY OF DEFENSE, MR. NOLAN SERVED FROM 1966 TO 1969 AS A PETROLEUM INDUSTRY SPECIALIST AND MANAGEMENT INFORMATION OFFICER IN THE DEFENSE FUEL SUPPLY CENTER, THE AGENCY RESPONSIBLE FOR PROCUREMENT AND WORLDWIDE DISTRIBUTION OF PETROLEUM TO US MILITARY FORCES.

6. IN 1965 MR. NOLAN COMPLETED 23 YEARS OF MILITARY SERVICE, THE LAST TEN OF WHICH WERE IN THE FIELD OF PETROLEUM LOGISTICS, REALIZING THE POTENTIAL DEVELOPED FROM FOUR MONTHS OF TRAINING WITH THE MOBIL OIL COMPANY IN 1949 AND FOUR MONTHS OF ADDITIONAL TRAINING WITH THE SALT LAKE PIPELINE COMPANY IN 1955, THE LATTER AN OPERATOR OF MULTI-PRODUCTS PIPELINES. JOINING THE US ARMY'S PETROLEUM DISTRIBUTION COMMAND IN FOUNTAINEBLEAU, FRANCE IN 1955, HE SERVED FOR THREE YEARS WITH THAT UNIT AS THE US DONGESMETZ AND ZWEIBRUCKEN HUTTENHEIM PIPELINES WERE CONSTRUCTED AND PLACED INTO OPERATION. FOLLOWING FOUR YEARS WITH THE US NAVY'S MILITARY PETROLEUM SUPPLY AGENCY IN WASHINGTON, HE RETURNED TO FRANCE WHERE HE SERVED FROM 1962 UNTIL 1965, AS CHIEF PETROLEUM LOGISTICIAN FOR THE US ARMY COMMUNILIMITED OFFICIAL USE

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CATIONS ZONE HEADQUARTERS IN ORLEANS, FRANCE. DUR-

ING THIS PERIOD HE SERVED AS US TECHNICAL
DELEGATE TO THE CENTRAL EUROPE PIPELINE OFFICE,
PARTICULARLY IN CONNECTION WITH MATTERS INVOLVING
THE INTER-RELATIONSHIP BETWEEN THE CENTRAL EUROPE
OPERATING AGENCY AND THE US PIPELINE SYSTEMS.

7. MR. NOLAN WAS BORN ON JULY 18, 1920, IS MARRIED
AND HAS FOUR CHILDREN. VANCE

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Message Attributes

Automatic Decaptioning: X
Capture Date: 01 jan 1994
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: NOMINATION, MANAGERS, COMMITTEES
Control Number: n/a
Copy: SINGLE
Draft Date: 17 feb 1978
Decaption Date: 01 jan 1960
Decaption Note:
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 20 Mar 2014
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1978STATE043150
Document Source: CORE
Document Unique ID: 00
Drafter: MR. HORTON
Enclosure: n/a
Executive Order: N/A
Errors: N/A
Expiration:
Film Number: D780076-0527
Format: TEL
From: STATE
Handling Restrictions: n/a
Image Path:
ISecure: 1
Legacy Key: link1978/newtext/t19780239/aaaabgqv.tel
Line Count: 185
Litigation Code IDs:
Litigation Codes:
Litigation History:
Locator: TEXT ON-LINE, ON MICROFILM
Message ID: 2ef907d4-c288-dd11-92da-001cc4696bcc
Office: ORIGIN EUR
Original Classification: LIMITED OFFICIAL USE
Original Handling Restrictions: n/a
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 4
Previous Channel Indicators: n/a
Previous Classification: LIMITED OFFICIAL USE
Previous Handling Restrictions: n/a
Reference: 78 USNATO 965
Retention: 0
Review Action: RELEASED, APPROVED
Review Content Flags:
Review Date: 17 jun 2005
Review Event:
Review Exemptions: n/a
Review Media Identifier:
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
SAS ID: 3552469
Secure: OPEN
Status: NATIVE
Subject: US NOMINATION FOR POST OF GENERAL MANAGER OF THE CENTRAL EUROPE OPERATING AGENCY (CEOA)
TAGS: MARR, NATO, CEOA, (NOLAN, JOHN)
To: USNATO
Type: TE
vdkgvwkey: odb://SAS/SAS.dbo.SAS_Docs/2ef907d4-c288-dd11-92da-001cc4696bcc
Review Markings:
Sheryl P. Walter
Declassified/Released
US Department of State
EO Systematic Review
20 Mar 2014
Markings: Sheryl P. Walter Declassified/Released US Department of State EO Systematic Review 20 Mar 2014